

FINANCIAL STATEMENTS

For

**THE CHILDREN'S AID SOCIETY OF OTTAWA/
LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA**

For year ended
MARCH 31, 2011

DRAFT
For Discussion Purposes Only

THE CHILDREN'S AID SOCIETY OF OTTAWA/
LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA

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MARCH 31, 2011

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For Discussion Purposes Only

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of

THE CHILDREN'S AID SOCIETY OF OTTAWA/ LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA

We have audited the accompanying financial statements of The Children's Aid Society of Ottawa/La Société de l'aide à l'enfance d'Ottawa, which comprise the balance sheet as at March 31, 2011 and the statement of revenues and expenses and changes in fund balances for the year then ended, and a summary of significant accounting policies and other explanatory information. The Financial statements have been prepared to comply with the reporting requirements of the Ministry of Children and Youth Services of Ontario.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the reporting requirements of the Ministry of Children and Youth Services of Ontario, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

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We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of The Children's Aid Society of Ottawa/La Société de l'aide à l'enfance d'Ottawa as at March 31, 2011 and the results of its operations for the year then ended in accordance with the reporting requirements of the Ministry of Children and Youth Services of Ontario.

Basis of Accounting

Without modifying our opinion, we draw attention to Note 2 to the financial statements which describe the basis of accounting. The financial statements are prepared to assist The Children's Aid Society of Ottawa/La Société de l'aide à l'enfance d'Ottawa meet the financial reporting requirements of the Ministry of Children and Youth Services of Ontario. As a result, the financial statements may not be suitable for another purpose.

Chartered Accountants
Licensed Public Accountants

Ottawa, Ontario
June 28, 2011.

DRAFT
For Discussion Purposes Only

**THE CHILDREN'S AID SOCIETY OF OTTAWA/
LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA**

BALANCE SHEET

MARCH 31, 2011

	2011			2010
	Operating Fund	Property and Building Fund	Total	Total
Current assets				
Cash	\$ 5,929,539	\$ 26,158	\$ 5,955,697	\$ 7,361,078
Accounts receivable (note 6)	1,710,441		1,710,441	460,960
Prepaid expenses	<u>180,353</u>		<u>180,353</u>	<u>187,536</u>
	7,820,333	26,158	7,846,491	8,009,574
Other assets				
Restricted cash for RESP's (note 8)	787,253		787,253	525,738
Land, buildings and equipment (note 9)		<u>11,597,535</u>	<u>11,597,535</u>	<u>11,124,442</u>
	<u>\$ 8,607,586</u>	<u>\$ 11,623,693</u>	<u>\$ 20,231,279</u>	<u>\$ 19,659,754</u>
Current liabilities				
Accounts payable and accrued liabilities	\$ 7,145,744	\$	\$ 7,145,744	\$ 6,638,847
Restricted Contributions -				
Special Projects (Schedule 1)	896,387		896,387	891,663
Universal Child Care Benefits and RESP's Held for Others (note 8)	872,253		872,253	634,138
Deferred Salary Plan (note 10)	37,928		37,928	42,378
Mortgages payable				<u>284,000</u>
	<u>8,952,312</u>		<u>8,952,312</u>	<u>8,491,026</u>
Inter-fund balance (note 15)	56,136	(56,136)		
Long-term liabilities				
Deferred Capital Contributions (note 11)		<u>6,123,188</u>	<u>6,123,188</u>	<u>6,405,438</u>
	<u>9,008,448</u>	<u>6,067,052</u>	<u>15,075,500</u>	<u>14,896,464</u>
Fund balances				
Internally restricted - invested in capital assets	-	5,474,347	5,474,347	4,435,004
Unrestricted (deficiency)	<u>(400,862)</u>	<u>82,294</u>	<u>(318,568)</u>	<u>328,286</u>
	<u>(400,862)</u>	<u>5,556,641</u>	<u>5,155,779</u>	<u>4,763,290</u>
	<u>\$ 8,607,586</u>	<u>\$ 11,623,693</u>	<u>\$ 20,231,279</u>	<u>\$ 19,659,754</u>

CONTINGENCIES (note 12)

On behalf of the Board:

.....Director

.....Director

(See accompanying notes)

**THE CHILDREN'S AID SOCIETY OF OTTAWA/
LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA**

STATEMENT OF REVENUE AND EXPENSES AND CHANGES IN FUND BALANCES

YEAR ENDED MARCH 31, 2011

	2011			2010
	Operating Fund	Property and Building Fund	Interfund Eliminations	Total
Revenue				
Funding - Ministry of Children and Youth Services	\$ 66,345,760	\$	\$	\$ 66,345,760
Expenditure recoveries and other revenue	3,933,529			3,933,529
Rental charges to Operating Fund (note 14)		39,699	(39,699)	-
Gain on sale of property				387,997
Amortization of deferred capital contributions		282,250		282,250
	<u>70,279,289</u>	<u>321,949</u>	<u>(39,699)</u>	<u>70,561,539</u>
Restricted Contributions - Special Projects (Schedule 1)	<u>3,099,340</u>			<u>3,099,340</u>
	<u>73,378,629</u>	<u>321,949</u>	<u>(39,699)</u>	<u>73,660,879</u>
Expenses				
Salaries and wages	24,740,328			24,740,328
Benefits	4,402,925			4,402,925
Travel - administration	60,009			60,009
Adoption probation costs	87,232			87,232
Adoption subsidy	724,397			724,397
Education and conferences	298,101			298,101
Internal legal services	1,822,952			1,822,952
External legal services	650,471			650,471
Professional services	792,683			792,683
Clients' personal needs	1,799,964			1,799,964
Financial assistance	324,120			324,120
Health and related	1,031,312			1,031,312
Building occupancy (note 14)	1,347,790		(39,699)	1,308,091
Promotion and publicity	243,192			243,192
Office administration	627,830			627,830
Other	433,810	10,285		444,095
Interest on long-term debt		7,536		7,536
Amortization of capital assets		658,547		658,547
Direct service travel	1,534,851			1,534,851
Boarding rate payments	26,998,638			26,998,638
Technology capital	267,619			267,619
Technology	297,718			297,718
Transformation	1,046,489			1,046,489
	<u>69,532,431</u>	<u>676,368</u>	<u>(39,699)</u>	<u>70,169,100</u>
Special Projects (Schedule 1)	<u>3,099,340</u>			<u>3,099,340</u>
	<u>72,631,771</u>	<u>676,368</u>	<u>(39,699)</u>	<u>73,268,440</u>
Excess of revenue over expenses before interfund transfers	746,858	(354,419)		392,439
Interfund transfers (note 15)	(843,288)	843,288		
Excess of revenue over expenses	(96,430)	488,869		392,439
Fund balances (deficiency), beginning of year	(304,432)	5,067,772		4,763,340
Fund balances (deficiency), end of year	\$ (400,862)	\$ 5,556,641	\$ -	\$ 5,155,779

(See accompanying notes)

**THE CHILDREN'S AID SOCIETY OF OTTAWA/
LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA**

NOTES TO FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2011

1. DESCRIPTION OF ORGANIZATION

The Society is incorporated without share capital under the laws of Ontario and its operations are governed by the Child and Family Services Act. The Society's principal mandate is to provide child welfare services in the City of Ottawa.

The Society is a registered charitable organization under the Income Tax Act and, as such, is exempt from income tax.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

These financial statements have been prepared with the significant accounting policies described below using a basis of accounting that complies with the reporting requirements of the Ministry of Children and Youth Services of Ontario. The basis of accounting used in these financial statements differs materially from Canadian generally accepted accounting principles because it excludes the recognition of liabilities for vacation pay and retirement benefits and the presentation of a statement of cash flows. In addition, interfund transfers are presented as part of the excess (deficiency) of revenue over expenses rather than as a change in the fund balances.

The City of Ottawa requires financial information on the Headstart Nursery School project on a calendar year basis ended December 31 rather than on the Society's fiscal year basis ended March 31. This reporting requirement is addressed in Schedule 2.

Contributions

The Society follows the deferral method of accounting for contributions.

Fund accounting

In accordance with the principles of fund accounting, the Society maintains its accounting records to ensure that limitations and restrictions placed on the use of available resources are observed. Under this method, all resources are classified for accounting and reporting purposes into funds that are in accordance with specific activities and objectives. Accordingly, separate accounts are maintained for the Operating Fund and the Property and Building Fund.

The Operating Fund reflects the activities for which the Society is accountable under the Child and Family Services Act. It also reflects contributions intended for special projects outside of the activities under the Child and Family Services Act.

The Property and Building Fund reports the assets, liabilities, and certain revenues and expenses related to the Society's capital assets.

THE CHILDREN'S AID SOCIETY OF OTTAWA/
LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA

NOTES TO FINANCIAL STATEMENTS - Cont'd.

YEAR ENDED MARCH 31, 2011

2. **SIGNIFICANT ACCOUNTING POLICIES** - Cont'd.

Land, buildings and equipment

Land, buildings and equipment are recorded at cost in the Property and Building Fund. Capital leases are recorded at the present value of minimum lease payments. Amortization of buildings and equipment is calculated on a straight-line basis using the following annual rates:

Buildings	2.5%
Parking lot	10%
Playground and outdoor visitor area	10%
Furniture and equipment	10%
Leasehold improvements	20%-30%
Automotive equipment	25%
Computer hardware and software	25%-100%

Deferred capital contributions

Contributions received for the purchase of land, buildings and equipment are deferred and recognized as revenue in the Property and Building Fund on the same basis as the amortization expense related to the capital assets.

Pension Plan

The society is a member of a multi-employer defined benefit pension plan; consequently, it is accounted for as a defined contribution plan.

Vacation pay and post-retirement benefits

The cost of vacation pay and post-retirement benefits are recorded as an expense in the year they are paid. As at March 31, 2011, the unrecorded liability associated with these benefits is estimated to be \$790,387 (2010 - \$713,350) and was comprised of the following amounts: \$688,942 (2010 - \$639,886) for vacation pay and \$101,445 (2010 - \$73,464) for post-retirement benefits.

Revenue recognition - Operating Fund

The Society received the majority of its funds from the Province of Ontario. The funding level for its net operating expenses is based on standard benchmarks and demonstrated need for service. The estimated amount of funding resulting from the Funding Framework is accrued in the financial statements as revenue from the Province in the current year. Any funding adjustments required to record revenue as a result of the Ministry's year-end review is recognized in the year of final settlement.

Restricted contributions are recognized as revenue of the Operating Fund in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Revenue recognition - Property and Building Fund

The Property and Building Fund charges rent to the Operating Fund for the use of its buildings and other assets on an annual basis. This revenue is recognized as earned.

THE CHILDREN'S AID SOCIETY OF OTTAWA/
LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA

NOTES TO FINANCIAL STATEMENTS - Cont'd.

YEAR ENDED MARCH 31, 2011

2. **SIGNIFICANT ACCOUNTING POLICIES** - Cont'd.

Use of accounting estimates

The preparation of financial statements in conformity with the disclosed method of accounting requires Management to make estimates that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. In particular, the following contain estimates: revenue, accounts receivable, useful lives of capital assets and accrued liabilities. Actual results could differ from these estimates.

3. **FUTURE ACCOUNTING STANDARDS**

In December, 2009, the CICA decided to defer the requirement for not-for-profit organizations to adopt Handbook Sections 3862 (Financial Instruments - Disclosures) and 3863 (Financial Instruments - Presentation) and to permit these organizations to continue to apply Section 3861 (Financial Instruments - Disclosure and Presentation) instead. Since new financial instrument standards for not-for-profit organizations are forthcoming, the Society has decided to continue to apply Section 3861 and has not adopted Sections 3862 and 3863.

4. **FINANCIAL INSTRUMENTS**

The Society's cash and restricted cash held in RESPs are measured at fair value. The Society's accounts receivable are classified as loans and receivables, and are measured at amortized cost. The Society's accounts receivable, accounts payable and accrued liabilities, Ontario Child Benefit Equivalent Fund, Universal Child Care Benefits and RESPs Held for Others, deferred salary plan and mortgages payable are classified as other liabilities and are measured at amortized cost. The fair value of accounts receivable, accounts payable and accrued liabilities, Ontario Child Benefit Equivalent Fund, Universal Child Care Benefits and RESPs Held for Others, and deferred salary plan and mortgages payable approximate their carrying values due to their short term nature. Unless otherwise noted, it is management's opinion that the Society is not exposed to significant interest risk, currency risk, credit risk or liquidity risk arising from these financial statements.

5. **PENSION PLAN COSTS**

Substantially all employees of the Society are eligible to be members of the Ontario Municipal Employees Retirement System, a multi-employer final average pay contributory plan. In January 2011, the Society was required to make employer contributions at rates between 7.4% to 10.7% (2010 - between 6.4% to 9.7%). Employer contributions made to the plan from April 1, 2010 to March 31, 2011 by the Society amounted to \$1,899,377 (2010 - \$1,825,405).

The most recent actuarial valuation of the plan as at December 31, 2010 indicates the Plan is not fully funded and the plan's December 31, 2009 financial statements indicate a deficit of \$4.5 billion (plus an additional \$2.3 billion of deferred losses that must be recognized over the next four years). The plan's management is monitoring the adequacy of the contributions to ensure that future contributions together with the Plan assets and future investment earnings will be sufficient to provide for all future benefits. At this time, the Society's share of the plan's unfunded liability is not determinable. However, in 2010, the Society's contributions accounted for 0.17% of the plan's total employer contribution. Additional contributions, if any, required to address the Society's proportionate share of the deficit will be expensed during the period incurred.

**THE CHILDREN'S AID SOCIETY OF OTTAWA/
LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA**

NOTES TO FINANCIAL STATEMENTS - Cont'd.

YEAR ENDED MARCH 31, 2011

6. ACCOUNTS RECEIVABLE

	<u>2011</u>	<u>2010</u>
Canada Revenue Agency - GST/HST	\$ 1,032,534	\$ 116,279
Ministry of Children and Youth Services of Ontario	292,671	189,077
Other	337,520	120,980
The City of Ottawa	35,310	34,624
The Champions for Children Foundation of Ottawa	<u>12,406</u>	<u>-</u>
	<u>\$ 1,710,441</u>	<u>\$ 460,960</u>

The Society is subject to credit risk through its accounts receivable. A significant portion of the Society's revenues and resulting receivable balances are derived from government funding, which mitigates the exposure to the credit risk. Other receivables are monitored on an on-going basis.

7. ONTARIO CHILD BENEFIT EQUIVALENT FUND

In June 2009, the Ministry of Children and Youth Services announced new funding equivalent to the Ontario Child Benefit (OCB) to provide opportunities for all children and youth in care, up to 17 years of age, to participate in recreational, educational, cultural, and social activities consistent with their plans of care and to establish a savings program for youth in care, for those 15 to 17 years of age, that will support their achievement of higher resiliency, educational success, and smoother transition to adulthood. The current year results for both activities and savings program are included with the society's Special Projects in Schedule 1.

8. UNIVERSAL CHILD CARE BENEFITS AND RESP'S HELD FOR OTHERS (UCCB)

The Ministry of Children and Youth Services has requested that any Universal Child Care Benefits received by the Society from the Canada Revenue Agency on behalf of children up to the age of six, who are either long-term Society Wards, or Crown Wards be used to establish RESP's for these children. As at March 31, 2011, \$872,253 (2010 - \$634,138) was being held either in RESP's or cash, until an RESP is established.

**THE CHILDREN'S AID SOCIETY OF OTTAWA/
LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA**

NOTES TO FINANCIAL STATEMENTS - Cont'd.

YEAR ENDED MARCH 31, 2011

9. LAND, BUILDINGS AND EQUIPMENT

	2011			2010
	<u>Cost</u>	<u>Accumulated amortization</u>	<u>Net book value</u>	<u>Net book value</u>
Land	\$ 2,930,775	\$	\$ 2,930,775	\$ 2,930,775
Buildings	11,959,849	4,799,514	7,160,335	7,139,521
Parking lot	405,311	296,773	108,538	124,042
Playground and outdoor visitor areas	270,047	79,465	190,582	140,676
Furniture and equipment	3,866,303	3,470,222	396,081	335,075
Leasehold improvements	346,437	257,120	89,317	107,297
Automotive equipment	40,617	40,617	-	14,230
Computer hardware and software	<u>4,516,094</u>	<u>3,794,187</u>	<u>721,907</u>	<u>332,826</u>
	<u>\$ 24,335,433</u>	<u>\$ 12,737,898</u>	<u>\$ 11,597,535</u>	<u>\$ 11,124,442</u>

Land, buildings and equipment additions during the year were \$1,141,925 (2010 - \$330,404).

10. DEFERRED SALARY PLAN

The Society offers employees a deferred salary option plan. An employee opting into the plan is paid 80% of their salary for four years while working, and in the fifth year, while on leave, receives 80% of their salary. In the first four years the Society accumulates on an annual basis a deferred liability equal to 20% of the employee's annual salary. In the fifth year, this deferred liability is drawn down as it is paid to the employee. As at March 31, 2011, two employees (2010 - one employee) were on the plan for a total liability of \$37,928 (2010 - \$42,378), one of the employees was in their fifth year and on leave at March 31, 2011.

11. DEFERRED CAPITAL CONTRIBUTIONS

In 1993, the Society received contributions of \$11,250,000 from the Province of Ontario and Region of Ottawa-Carleton towards the purchase of its Telesat Court location. This amount is being recognized in the Property and Building Fund as revenue on a basis consistent with the amortization of this building at an annual rate of 2.5%. In 2008 the Society received a \$10,000 contribution for playground equipment which is being amortized at an annual rate of 10%.

The changes in the deferred contributions reported in the Property and Building Fund are as follows:

	2011	2010
Balance, beginning of year	\$ 6,405,438	\$ 6,687,688
Amounts amortized to revenue	<u>(282,250)</u>	<u>(282,250)</u>
Balance, end of year	<u>\$ 6,123,188</u>	<u>\$ 6,405,438</u>

**THE CHILDREN'S AID SOCIETY OF OTTAWA/
LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA**

NOTES TO FINANCIAL STATEMENTS - Cont'd.

YEAR ENDED MARCH 31, 2011

12. CONTINGENCIES

The Society has been named, with others, as defendants in claims for damages relating to its mandated work, the outcome of which cannot be determined at this time. The Society believes it has adequate defence against these actions and insurance coverage to defray costs associated with any losses; as such, no provision for loss arising from these claims has been made in these financial statements. Any loss not covered by insurance will be expensed in the year of settlement.

During the year, the Society became aware that Canada Revenue Agency (CRA) has taken the position that outside placed foster care (where the Society does not directly pay the foster parents but rather is invoiced by a third party entity) is subject to GST/HST. The Society has never been charged GST/HST on the invoices from some of these entities in the past. It is unclear at this time the Society's exposure to liability with respect to this matter. Management estimates that the actual amount of the net liability owing could be nil or it could be as high as \$625,000. The Society has recorded a liability of \$676,000 and the anticipated HST rebate of \$454,000 in the financial statements. The actual amount of the liability and rebate related to this matter could be different and this difference could be material.

13. LEASE COMMITMENTS

The Society rents buildings under several long-term operating leases which expire at various dates through to 2016. The minimum lease payments plus an estimate of operating costs due within the next five years are as follows:

2012	\$ 236,896
2013	242,432
2014	247,093
2015	130,888
2016	<u>122,869</u>
	<u>\$ 980,178</u>

14. INTERFUND REVENUE AND EXPENSES

During the year, the Property and Building Fund charged the Operating Fund \$39,699 (2010 - \$522,000) in rent.

15. INTERFUND TRANSFERS AND BALANCES

An amount of \$843,288 (2010 - \$330,404) was transferred from the Operating Fund to the Property and Building Fund in order to finance the non land and building capital asset additions made during the year.

At March 31, 2011, the inter-fund balance was \$56,136. This amount is non-interest bearing with no specific terms of repayment.

**THE CHILDREN'S AID SOCIETY OF OTTAWA/
LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA**

NOTES TO FINANCIAL STATEMENTS - Cont'd.

YEAR ENDED MARCH 31, 2011

16. LINE OF CREDIT

The Society has a \$3,000,000 line of credit, bearing interest at prime. The line of credit was utilized during the year, but the balance was \$Nil (2010 - \$Nil) at year-end.

17. RELATED PARTY TRANSACTIONS

The Children's Aid Foundation of Ottawa (the "Foundation") was incorporated June 30, 1988 as a not-for-profit organization under the Ontario Corporations Act and is a registered charity under the Income Tax Act. Subsequent to the year end the Foundation changed its name and was previously known as The Champions for Children Foundation of Ottawa.

The Foundation is responsible for raising additional funds for the activities of the Society over and above the current revenue which it receives from the Ministry of Children and Youth Services and the City of Ottawa.

The Society did not receive any contributions from the Foundation in the current year (2010 - \$3,080).

The Society provides certain administrative and other services to the Foundation at no cost. As well, the Society pays for certain expenses on behalf of the Foundation for which it is reimbursed at cost.

18. GUARANTEES

The Society makes commitments to its foster parents and external service providers in order to guarantee the provision of residential care for children. These agreements generally involve a commitment by the Society to pay a daily amount to a care provider to ensure that space is available in the event that an emergency placement should occur. If the spaces are used for placements, the Society incurs no additional cost. The Society's agreement with these care providers enables the Society to terminate these arrangements on 60 days notice.

19. CAPITAL

The Society defines its capital as its fund balances as well as contributions received that are subject to externally imposed restrictions. The Society's objectives with respect to managing capital are to hold sufficient unrestricted net assets to fund ongoing operations and to adhere to externally imposed restrictions. The Society monitors its capital requirement and objectives through its budgeting process, its financial statement review process, and reviews of the terms and conditions contained in its service agreements. Management believes it has complied with all externally imposed restrictions.

**THE CHILDREN'S AID SOCIETY OF OTTAWA/
LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA**
RESTRICTED CONTRIBUTIONS - SPECIAL PROJECTS
YEAR ENDED MARCH 31, 2011

<u>Project</u>	Project's Fiscal Year-End	<u>2010</u>		<u>Transactions During the Year</u>		<u>2011</u>
		<u>Unexpended Contributions</u>	<u>Contributions Received</u>	<u>Contributions Recognized as Revenue</u>	<u>Unexpended Contributions</u>	
Transitional Aged Youth (8847)	March 31	\$	\$ 1,598,152	\$ 1,598,152	\$	
Preparation for Independence (A 556)	March 31		132,731	132,731		
Community Capacity Building (A 771)	March 31		207,148	207,148		
Winning Kids	October 31	14,439	-	5,686		8,753
Headstart Nursery School	December 31		556,521	556,521		
OCBE Pooled Fund Activities Program	March 31	611,145	391,980	482,009		521,116
Savings Program		<u>266,079</u>	<u>217,532</u>	<u>117,093</u>		<u>366,518</u>
Total		<u>\$ 891,663</u>	<u>\$ 3,104,064</u>	<u>\$ 3,099,340</u>		<u>\$ 896,387</u>

DRAFT
For Discussion Purposes Only

**THE CHILDREN'S AID SOCIETY OF OTTAWA/
LA SOCIÉTÉ DE L'AIDE À L'ENFANCE D'OTTAWA**

STATEMENT OF REVENUE AND EXPENSES OF THE HEADSTART NURSERY SCHOOL PROJECT

YEAR ENDED DECEMBER 31, 2010

	<u>2011</u>	<u>2010</u>
Revenue		
City of Ottawa fees and contributions	\$ 468,820	\$ 445,737
City of Ottawa - Wage Subsidy	24,350	24,350
Children's Aid Society - Operating Fund	26,488	23,223
Donation from Children's Aid Foundation of Ottawa	-	3,080
	<u>519,658</u>	<u>496,390</u>
Expenses		
Administration fees	59,700	59,700
Employee benefits	54,176	51,156
Food	31,981	32,963
General supplies and equipment	1,366	1,908
Program supplies and equipment	2,331	2,440
Salaries	285,571	274,118
Transportation	110,874	114,058
	<u>545,999</u>	<u>536,343</u>
Excess of expenses over revenue	<u>\$ (26,341)</u>	<u>\$ (39,953)</u>

For purposes of reporting to the City of Ottawa, this statement is prepared on a calendar year basis ended December 31, 2010, which corresponds to the Project's year end. The transactions for the year ended March 31, 2011 for the project are as noted in Restricted Contributions - Special Projects (schedule 1).